

Cash Management Protection (CMP)

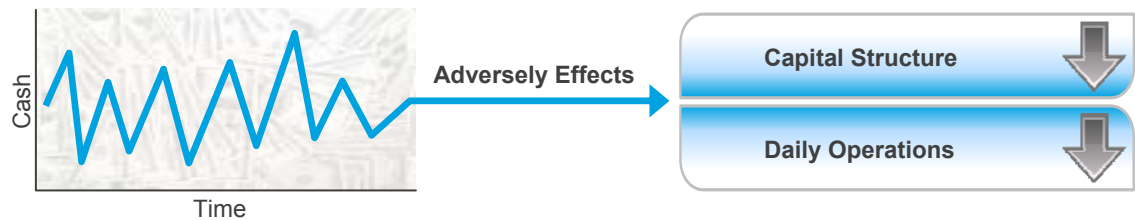
A product of Healthcare Financial Management Corporation



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The Problem: Inconsistent Cash Flows



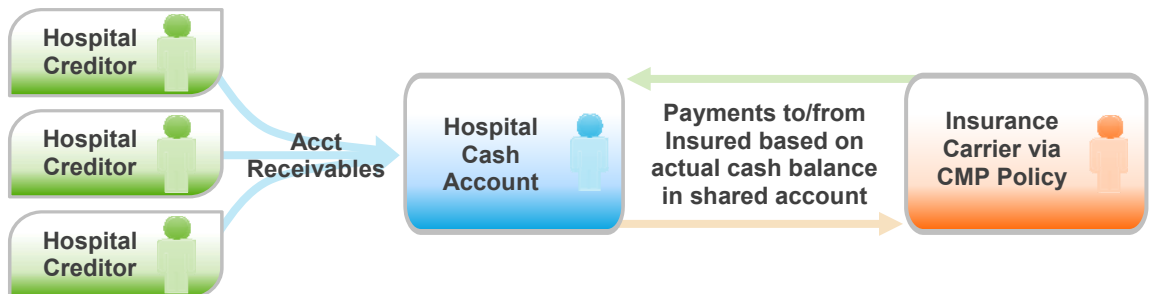
- Identified by a majority of hospital executives as their number one financial concern

The Solution: HFMC's Cash Management Protection Policy

- CMP guarantees a pre-determined minimum cash balance in insureds' accounts each week regardless of actual revenues collected
- CMP program is an insurance-based product that maintains the minimum cash balance for an insured via collections on an insurance policy
- CMP has other applications for hospitals such as funding expansion and new medical equipment

The Mechanics: How CMP Works

- Policy coverage amount is based on historic annual cash flows
- Coverage equates to 1/52nd of annual cash flow, so as to limit exposure to the carrier to one week's cash guarantee
- When the insured's actual cash balance falls below the stated cash balance guarantee, a claim is made against the CMP Policy
- When cash flows exceed the stated cash balance, a recovery is made by the insurance carrier
- A shared and coordinated cash receivables account makes payments and recoveries quick and easy for both parties
- HFMC and Insurer receive weekly updates on cash flows and account receivables to ensure a sound understanding of the insureds financial position and ability to make changes as needed



The Competition

- HFMC is unaware of any other insurance-based risk management product available to the healthcare industry
- The pricing and structure of available financing alternatives are cost prohibitive and/or unattractive or inappropriate to the hospital industry.

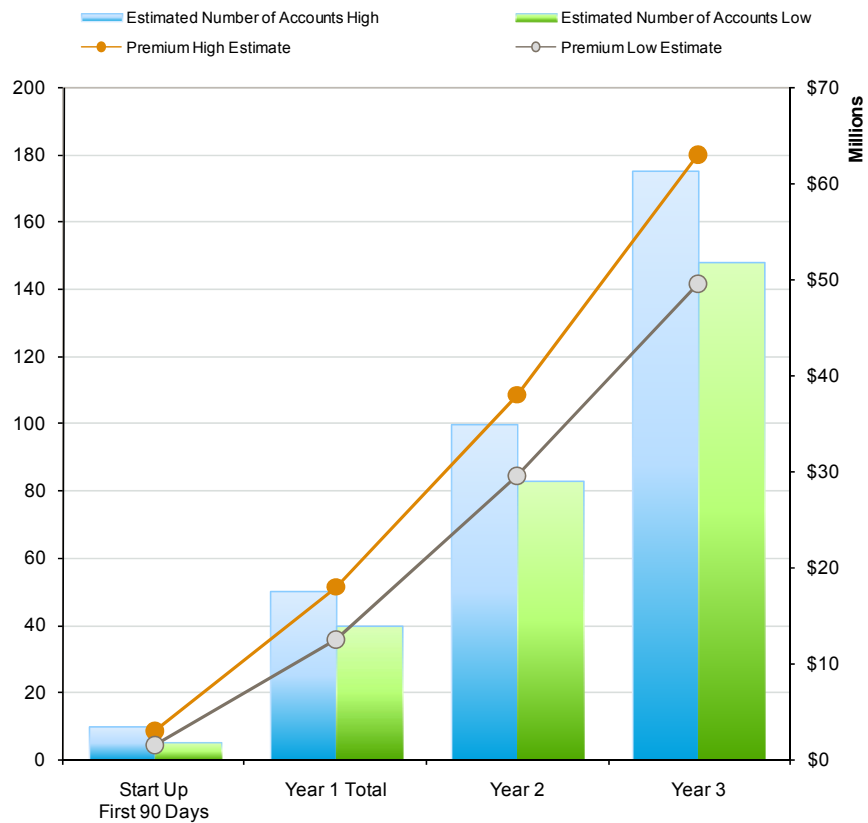
<p>Bond Financing</p> <p>Does not provide operating capital. Difficult for non-rated hospitals to attain</p>	<p>Retail Bank</p> <p>Requires hard collateral, which in most cases is pledged to bond holders</p>	<p>Commercial Lenders</p> <p>May lend, but will only do so at uncompetitive high rates</p>	<p>Factor Company</p> <p>Requires steep discounts on A/Rs of up to 30%, making them an option of last resort only</p>
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**CMP—A
Demonstrated
History of
Profitability**

- HFMC brought the CMP Policy to market first with Cigna and later with Kemper, and produced single digit loss ratios for both companies
- During the entire history of the CMP Policy, customer retention was 100%, as insureds grew to depend on the consistency of cash flow provided by the Policy

**The CMP
Opportunity**

- HFMC seeks to partner with a qualified insurance underwriter to reintroduce the CMP Policy
- Demand for the product remains strong, and many former clients and brokers familiar with the CMP Policy continue to actively request the product
- Based on the Company’s strict underwriting criteria, HFMC anticipates the target market will consist of approximately 40% of the entire US Hospital market
- The Company projects a market share of approximately 4% within 36 months of re-launching the CMP Policy
- HFMC intends to deliver CMP to the market with a high degree of confidence that due to market knowledge and stringent underwriting criteria, the product loss ratio can be contained to approximately 3%



Time Period	Estimated Number of Accounts High	Estimated Number of Accounts Low	Premium High Estimate	Premium Low Estimate
First 90 Days	10	5	\$3,000,000	\$1,500,000
Year 1 Total	50	40	\$18,000,000	\$12,500,000
Year 2	100	83	\$38,000,000	\$29,500,000
Year 3	175	148	\$63,000,000	\$49,500,000